

Levying a flat tax per flight departure on airlines imply beneficial incentives, much-needed public revenue, while having a minimal distortionary effect on danish economy of aeronautical transportation

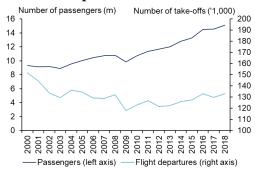


Increasing demand for aeronautical transportation is great for business, but carries societal externality costs.

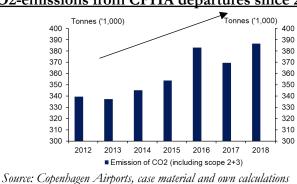
Problem

CPHA is growing passenger throughput healthily, however at the cost of also increasing CPHA-caused emissions.

CPHA's PAX and departures since 2000



CO2-emissions from CPHA departures since 2012



A trade-off emerges between improving on the green agenda, without choking-off businesses and hurting the economy.

Implication

Taxing leads to beneficial effects on society in terms of less pollution, healthier citizens and higher governmental revenues for future investments. However, it brings significant negative effects on CPHA and its collaborators in the short-run.

Society	<u>CPHA</u>		
Benefits Tax revenues Investment in green future Health	Agenda-settingGreen profileLowers risk of larger future taxes		
CostsNegative for mobilityBad for businessesLess tourism	 Lower short-run revenues Risks of shifts towards other forms of transportation in long-run 		

We present a proactive agenda-setter strategy of gaining political influence at the cost of short-run revenues.

Solution

We propose a flat per-departure tax on airlines' longhaul flights, ultimately leading to:

1. Lower emissions

Taxing on a per-departure basis, we incentivize airlines to increase their load factor and cut long-haul flights, leading to lower carbon-emissions per passenger's flown kilometer.

Being a front-runner, CPHA will gain significant green brand-value and add to its progressive reputation.

2. Increasing government revenue

Levying a relatively flat tax on the least elastic demandspheres, we gain considerable public revenues, allowing for reinvestment in R&D-activities.

Being a front-runner, CPHA is likely to be first in line of long-run benefits hereof.

3. Minimizing CPHA's revenue loss

Being a political first-mover and gaining the agendasetter advantage, CPHA can trade lower short-run revenues for a lower risk of higher and less advantageous future tax levies in the longer run. This is a form of insurance.

Assessing effect on CPHA financials from a tax-levy on aero-fares



Imposing taxa based on dista travelled	Caicu	llating effects on busing ecific knowledge and as	Enables us to evaluate financial consequences			
	# Passengers:	X % Price increase	X Elasticity¹) ■	Change in passenger throughput ²⁾	Change in revenue	
Domestic	- 4 - 000	6%	-1.4	27.002	DKK (m)	% of location
	547,000	(DKK 45)		-35,803	-12.5	-6,5%
EU	- 40 4 000	4%	-1.2	244 440	DKK (m)	% of location
	7,486,000	(DKK 45)		-311,419	-108.6	-4,2%
North America		6%	-1.1		DKK (m)	% of location
	635,000	(DKK 290)		-32,723		
		,			-11.4	-5.2%
Asia	600.006	7%	-0.8	27.720	DKK (m)	% of location
	620,000	(DKK 290)		-25,530	-8.9	-4,5%

¹⁾ Overall elasticity has been calculated as a weighted average of estimated elasticities of business- and leisure travellers respectively, weighted by their share of the total passenger throughput.

Episode 0: Summary Episode 1: Analysis Episode 2: Solution Episode 3: Impact

²⁾ We assume constant elasticity. A heroic, but necessary assumption.

Assessing societal impact: CO2-emissions



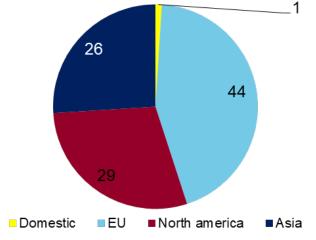
Imposing taxation based on distance travelled...

... Calculating effects on CO2-emission based on area-specific knowledge and assumptions...

... Enables us to evaluate societal consequences

	Change in passengers X	CO2 emission per passenger per km	× Average distance per flight (km)	Change in CO2 emission (tons)
Domestic	-35,803	254	212	-1.932
EU	-311,419	254	960	-75.977
North America	-32,723	195	7,805	-49.801
Asia	-25,530	195	9,197	-45.334

Area-specific contributions to CO2-reductions if all taxes imposed



Source: Copenhagen Airports, case material and own calculations

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Assessing societal impact: Tax revenues



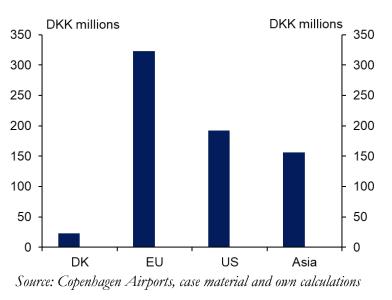
Imposing taxation based on distance travelled...

... Calculating effects on government revenue based on area-specific knowledge and assumptions...

... Enables us to evaluate societal consequences

	Passengers after imposed tax	×	Tax rates based on the Swedish tax rate in DKK	Government tax revenue in mill. DKK
Domestic	511,069		45	23
EU	7,174,221		45	322.8
North America (>6000 km)	661,810		290	191.9
Asia (>6000 km)	537,223		290	155.8

Area-specific tax revenue if all taxes imposed



Episode 2: Solution Episode 3: Impact

Imposing taxes on long-distance flights as a first move is the most financially beneficial for CPHA, while still having beneficial societal effects



Evaluating the overall effects on KPIs for evaluation of best solutions for both CPHA and society leads us to focus on imposing taxation on long-distance flights only as a first step. This is by far the most beneficial for company finances and is assumed to continue to be so, following the increasing trend of low-cost flying to closer locations.

In the same time, taxing only longer distances is a feasible plan politically, presenting good arguments to the public of cutting the most emitting flights, benefitting the european economy, etc.

	Carbon-emissions	Tax revenues	Potential revenue loss
Domestic			
EU	***	****	
North America	***	***	***
Asia	***	***	****

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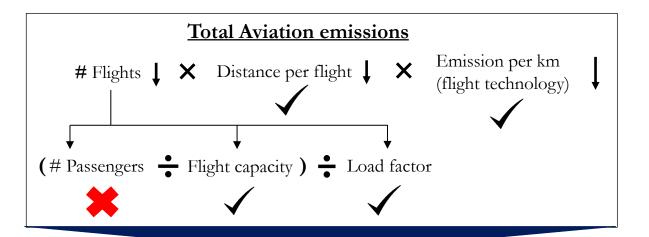
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Considerations in designing the optimal response



Goal is to lower total danish aviation-caused carbon emissions, reaching government 2030-targets ...



Strategic opportunity:

Question:

How can we bring Denmark's aerial traffic into a greener future, without hurting danish businesses and growth?

Answer:

By engaging **proactively** in policy making, CPHA can:

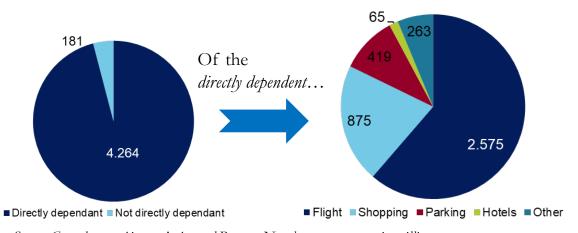
- 1. Become an **agenda-setter**, affecting policy directions
- 2. Increase green **brand-value** and ride a growing wave
- 3. Become the first in line to gain benefits of green transition in the long-run

... while maintaining Copenhagen Airports' strong bottom line

Revenue-KPI of interest: Number of passengers

As revenues from both Aeronautical and non-aeronautical segments are mainly determined by number of passengers travelling through the airport, this is Copenhagen Airports' main variable of interest.

Revenues: Dependence on number of passengers:



Souce: Copenhagen Airports' Annual Report. Numbers are revenue in millions

<u>Takeaway:</u> Factors of interest, keeping number of passengers constant:

- Decrease: Distance per flight, emissions per kilometer flown
- ➤ Increase: Flight capacity, load factor

Nailing the trade-off by imposing only long-distance taxation



Introducing a distance-dependent per-flight takeoff-tax By being a front-runner in the idea-generation, design and implementation of the green aerotax-scheme, CPHA will have a say in how the tax is formed and whom it affects. Most importantly, it lets CPHA be first in line for future investments and improvements.

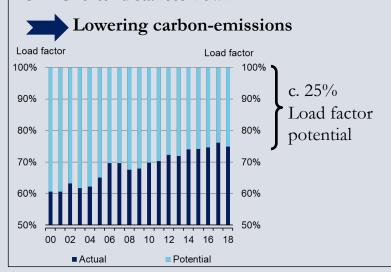


Lowering emissions

Basing taxation on **number of lift-offs** creates beneficial incentive-schemes for airlines:

Incentivizing:

- load-factor increase: Filling up the aircrafts
- Fewer planes lifting off
- Shorter distances flown





Increasing tax revenue

Tax-imposing raises large amounts of capital, allowing for green reinvestments into the aeronautical sector, benefitting in the long-run.

We propose setting up a new Public Green Transportation Fund (PGTF), investing revenues from taxation of the transportation sector into **R&D** and **infrastructural projects**.

Green investments result in:

- Lower emissions per flown kilometer (in-air transportation)
- Lower emissions per driven kilometer (on-ground transportation)
- Larger capacity airplanes (lower emission per passenger)



Minimizing revenue loss

Tax-imposing raises large amounts of capital, allowing for green reinvestments into the aeronautical sector, benefitting in the long-run.

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Lowering emissions

When imposing taxes on long haul flights we see the following effects:

A yearly drop in passengers by 85,000



A CO2-emission drop of 5,4 percent on long haul flights



Increasing tax revenue

The tax imposed will be payed by 1,49 million passengers



This raises the government revenue by 431,4 million DKK



The tax revenue can be reinvested in R&D and contribute to lowering CO2-emission even further through better flight technology.



Minimizing revenue loss

By only taxing the long haul flights the revenue loss is estimated to 27 mill. DKK.

Compared to taxing european flights with a revenue loss of 108,6 mill. DKK, long haul taxation is more effecient when minimizing the revenue loss.